

How online booking is changing tourism and global trends

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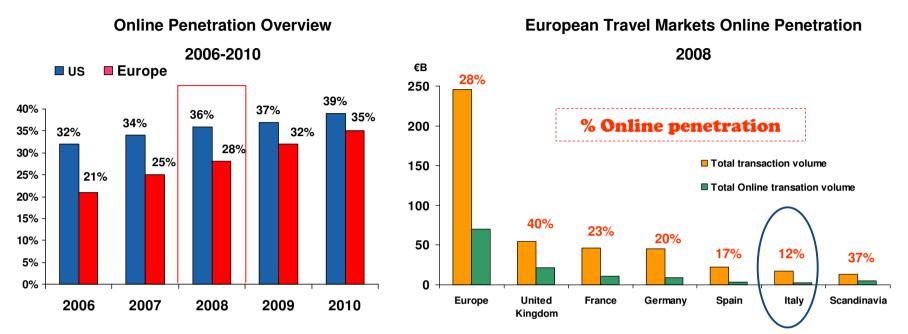


Agenda

- The online evolution
- Travel 2.0 and the improved shopping experience
- Cultural matching
- Selling online: key success factors
- The future of mobility

European online penetration evolution

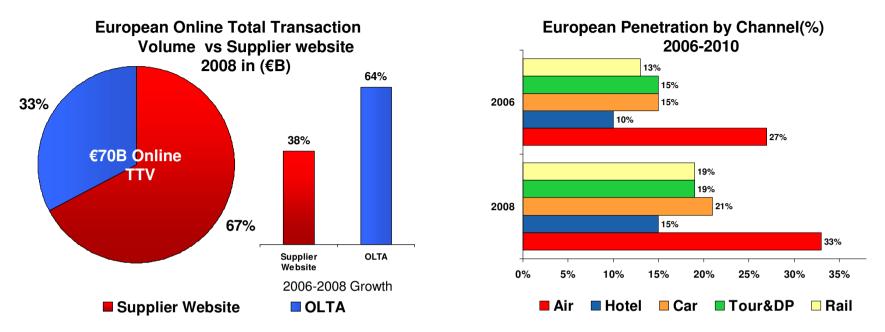




- In Europe, and in 2008, approximately 28% of all travel was acquired via on-line channels.
- This is still about 6pp less than the US, but the faster European growth will shorten the gap over the next couple of years.
- On a by market basis, the highest on-line penetration is in the UK, Scandinavia, and France. Italy has an on-line penetration of 12% which represents a significant growth opportunity for the on-line channels.



European online growth & penetration by channel



- Overall, about 2/3rds of on-line sales are made directly at supplier websites. However OLTA sales are growing faster than supplier websites, as customers appreciate the choice and good service given by OLTAs.
- Product-wise, air has by far the highest on-line penetration, although on-line sales are gaining ground across all other business lines

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Travel 2.0 Improved shopping experience

Travelocity 1996

Travelocity 2008

- Powerful low-fare search
 - Date flexibility
 - Full choice of fares, itineraries, schedules
 - Reliability in finding available fares
- Simple, secure booking flow
- And even more
 - Change your booking online
 - Fare alerts
 - SMS alerts

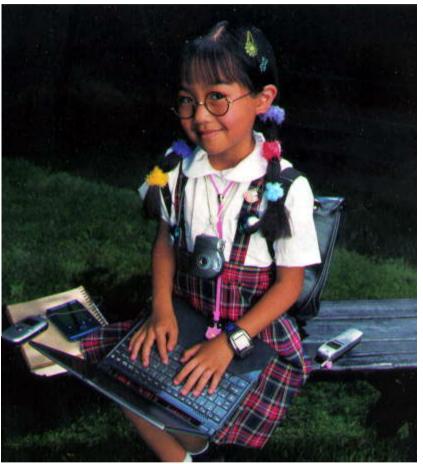


Cultural matching



Digital immigrants

Digital native



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- Customer Conversion
- User Experience at the center
- Online loyalty



The challenge of customer conversion



The perfect "what" combination

ttreviews

what you search for...



what you find...



what like-minded people recommend...



"Ok, just another hotel review solution – so what?"

- Common challenges of user generated content:
 - Lack of credibility
 - Achieve critical mass
 - Extensive administrative processes





The Amadeus Leisure Group

Aggregating content is easy, making it accessible and searchable is harder

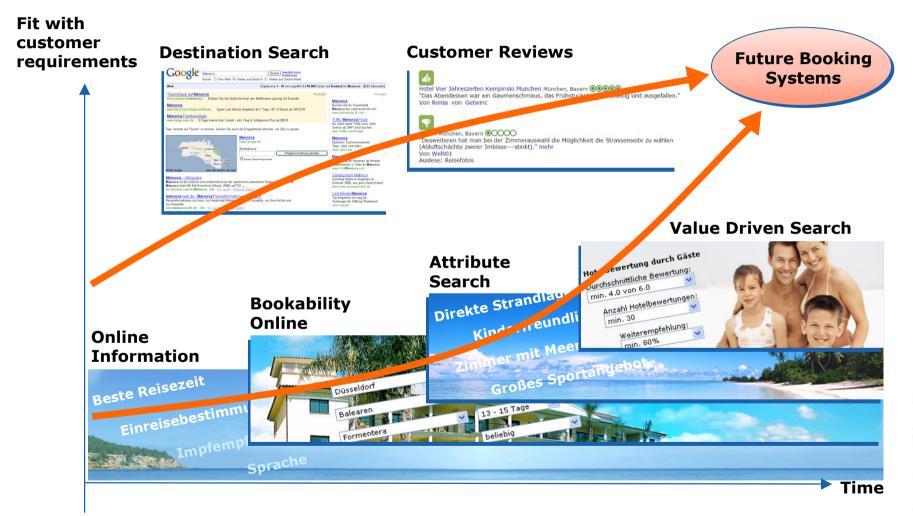
"The ultimate search engine would basically understand everything in the world, and it would always give you the right thing. And we're a long, long way from that."

- Larry Page, Google Co-Founder



"Search as a problem is only about 5% solved" - Udi Manber, CEO of Amazon's A9.com search engine

Customer involvement in action



Our plea to hardware manufacturers



PLEASE

WE DO NOT WANT TO LOOK LIKE THIS









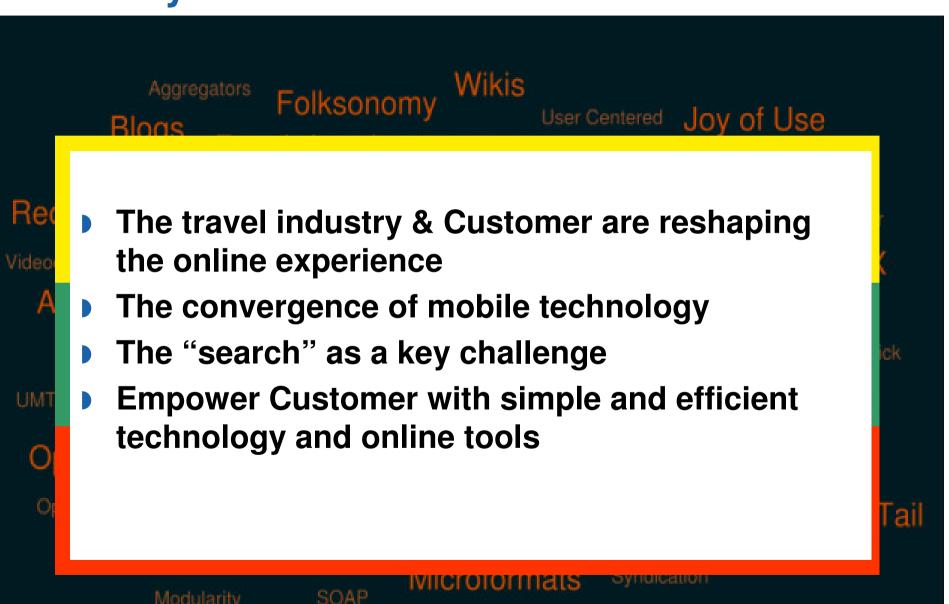
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Summary





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